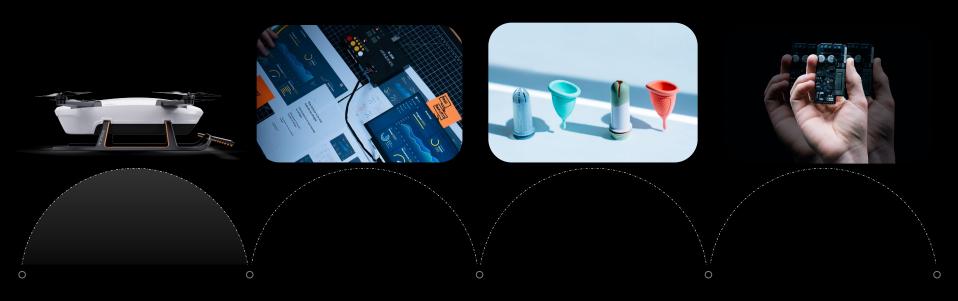
# From Idea to VI

An Engineer's Guide to Hardtech Startups



# Stops on the Journey

Developing hardware as a venture backed startup is not the straightforward path that existing companies can take. You are never building the **end product**, you are always building the thing that de-risks **your next raise**.



### 01 Plan

Building the vision and the roadmap to get there. Technology development at this stage is often premature. Think Renders, 3D prints, development kits.

## 02 Prototype

Building prototypes to prove your idea can become a "thing". Don't go straight for the final formfactor or all the functions. Build a looks like prototype and a separate works like prototype.

## 03 Develop

Finally developing the product with production in mind. Taking all that you've learned with prototypes and ensure you're building for the volume you can hit at your next step, not your dreams.

### 04 Make

Building a supply chain that can scale along side your sales. Striving for efficiency in manufacturing and fixing reliability issues along the way. Plan
Big Picture

## Plan

# Prototype

# Develop

## Make

### Do:

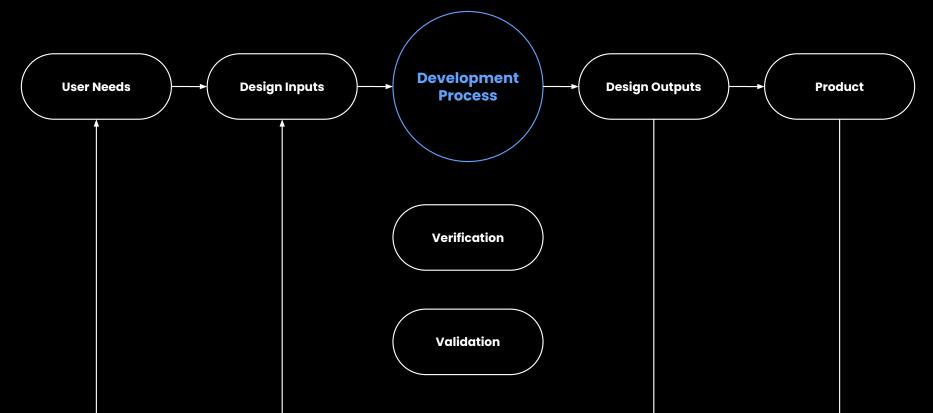
- Define the product
- Assemble the team required
- Understand the tech stack
- Build a Roadmap

### Don't:

- Make a detailed task list to production
- Think this plan will survive 1st contact
- Do this alone, make a plan with someone who has been there

From Idea to V1

# The Development Process



## Stakeholder Strategy

Product Definition Voice of the Customer Voice of the Business **User Needs Design Input Requirements** Documentation + Traceability

Design + Development UI/UX Design Industrial Design Mechanical Engineering **Electrical Engineering** Embedded Software Dev. [Insert] Project Management [Insert] Packaging + IFU Dev.

• [Insert]

Verification + Validation Bench Testing Field Testing **Verification Testing** Validation Testina

Quality / Regulatory **Design Controls Quality Management Regulatory Advisory** Risk Analysis Risk Acceptance

Manufacturing Design for Manufacturing MFG. Trials + Debug Contract MFG + ASM • [Insert] 3rd Party Logistics

# System Architecture

### Primary Device **Peripherals** Subsystem 1 Subsystem 2 Digital Subsystem Accessories Name Name Name Name Name Ancillary Components Name Name

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## From Idea to VI Roadmap

	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12
Product Definition & Concept												
Alpha Development												
Beta Development												
EVT Build												
MFG. Transfer (DVT + PVT)												

Product Definition & Concept

Build an exhaustive list of user needs and design input requirements, and begin conceptualizing ways to bring the product to life. Alpha Development

Develop along two parallel works streams for design and engineering to develop a 'works-like' unit, and a separate 'looks-like' concept.

Beta Development

Progress feature completion to ~80% in a functional build that marries performance with the established design direction. **EVT Build** 

Mature to 100% feature completion and develop a production-intent build(s) to kickoff verification and validation testing.

Manufacturing Transfer

Stand up manufacturing in the production-intent environment, qualify manufacturing processes, and perform the remaining verification and validation tests before product launch.

# Prototyping Why?



Does it work?

**Functional** 

Do users like it?

Does it solve the core problem?



-

Visual

Does it drive online engagement?

Does it get investors excited?

Does it fit our brand?



# Prom Idea to VI Develop DBT (repeat)



### Design

Engineering and Software Development

### **Core Engineering**

This is 3D CAD, Simulation, PCB Design, Software development, and component selection.

Don't spend too much time here before you've completed a Build and Test iteration.



#### Build

**Production Intent Prototyping** 

**Prototype Like The Pros** 



Verification and Validation

When building prototypes in development, ensure you are using materials and processes that are as close to production as possible.

If your prototypes don't work like the end product, the next step of testing could lead you down quite a few rabbit holes.

### Test Like you mean it

Don't just "test for success" test to failure to find out how close to the sun you're flying.

It only happened if you write it down. Testing should have a written test plan, success criteria, and documented results (you'll want to look at these later)

## From Idea to VI Make

## At Scale

#### Find the Right Partner

Manufacturing is a long partnership that hopefully doesn't end. Spend time finding the right partner for your product, your scale, and your team.

### Making things is hard

Manufacturers have likely never built "your product before". They are going to learn with you along this journey. Plan for iterative cycles just to bring up the manufacturing supply chain to make the parts you've been prototyping for months.

### **Asymptotic Effects:**

In manufacturing there is far less room for fixing things by hand. Getting from an 80% to 100% production process is not linear in time or costs. Ensure you have sufficient capital reserves to survive this.

#### **Testing:**

Make sure to redo the Verification and Validation testing as parts start to come off of the line. Plan for this effort & timeline and be ready to hold the manufacturer's feet to the fire.



# Summary of the Journey

Idea	Plan	Prototype	Develop	Make	
\$0	\$10k-\$50k	\$75k-\$250k	\$500k+	\$1M+	
0	0	· · · · · ·	·	·	
Inputs:	Inputs:	Inputs:	Inputs:	Inputs:	
Problem & Technology Market size & ICP identified	Development Team Product Vision	Product Design Engineering & <b>TESTIN</b> User Feedback Low Volume Manufac		High Volume Manufacturing Repeatable GTM strategy	
Outputs:	Outputs:	Outputs:	Outputs:	Outputs:	
Product Idea Rough Pricing/GTM Strategy	Development Roadmap Pitch Deck	Works like prototype Looks like prototype	Production Intent Design Initial Production batch	Revenue (+ profit) Market Penetration	
Gates to exit:	Gates to exit:	Gates to exit:	Gates to exit:	Gates to exit:	
Customer Discovery Founding Team <b>Friends &amp; Family Round</b>	Technology Identified Cashflow Strategy <b>Pre-Seed Round</b>	Technology De-Risked Initial Market Validation Seed Round	Verified and Validated Units Initial Sales Motions <b>Series A</b>	Graphs go up and to the right	
rnenas & rainily koulia	FIE-Seed Roulld	Seed Round	Jenes A	Series B (or exit!)	

## Contact

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## Glassboard

We sincerely appreciate the opportunity to jump in and help your team tackle the product challenges that are ahead. We do this because we love this, and new products get us amped. If you have any questions, our doors are always open.



